

CONCEPT NOTE AND AGENDA

The first Country Portfolio Evaluation for China: Results and Knowledge Sharing Seminar

ORGANISED BY THE INDEPENDENT EVALUATION OFFICE OF
THE NEW DEVELOPMENT BANK

BEIJING • SEPTEMBER 23, 2026





FIRST COUNTRY PORTFOLIO EVALUATION FOR CHINA RESULTS AND KNOWLEDGE SHARING SEMINAR

Organised by the Independent Evaluation Office of the New Development Bank

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The first Country Portfolio Evaluation for China: Results and Knowledge Sharing Seminar

BEIJING • SEPTEMBER 23, 2026

Background

1. The Independent Evaluation Office (IEO) of the New Development Bank (NDB), in coordination with the Department of International Economic and Financial Cooperation, Ministry of Finance of the People's Republic of China, will organise **a one-day knowledge-sharing seminar for stakeholders in Beijing, China, on 23 September 2026**. This concept note outlines the focus, objectives, proceedings, target audience and agenda for the seminar.

Thematic Focus

2. The broad focus of the seminar is to discuss the results and lessons learned from NDB's first Country Portfolio Evaluation (CPE) for China¹. The event aims to provide an overarching understanding of the outcomes of NDB's engagements in fostering economic growth and promoting social inclusion in China, particularly in mobilising resources for infrastructure and sustainable development projects implemented between 2015 and 2024.

Main Objectives

3. The main objectives of the seminar are as follows:
 - (i) Promote cross-fertilisation of experiences and multi-stakeholder dialogue on topics of mutual interest, to facilitate the dissemination and replication of good practices as well as lessons learned from the NDB China portfolio; and
 - (ii) Explore opportunities for strengthened partnerships between China, the NDB and other development partners through knowledge sharing, case presentations, South-South cooperation and evaluation capacity development.

¹ The final [China CPE report](#) can be found on IEO's webpages.



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Venue and date

4. The one-day seminar will take place on **23 September 2026, from 09:00 to 17:00, at Maqam Hall, 3rd Floor, VIP Building, Xinjiang Plaza, Beijing.**

Audience

5. Approximately 280 participants are expected to attend the seminar, including representatives of relevant Chinese government departments, the Chair and members of the NDB Board of Directors and/or their advisors, NDB staff, project stakeholders and representatives of local competent authorities, as well as ambassadors and senior diplomatic representatives of NDB member states resident in China.
6. Invitees also include representatives from the private sector, academia and research institutions, the United Nations Resident Coordinator, United Nations system agencies, other international development organisations based in China, and other development partners. A provisional list of participants is provided in Annex 1.
7. While the majority of the participants will attend the seminar in person, a virtual channel has also been set up for those unable to attend in person. To follow the event online, visit <https://ndb.zoom.us/j/92887025818>, Meeting ID: **928 8702 5818** and use passcode **187751** to join.

Event Format and Speakers

8. The seminar will feature keynote addresses, presentations on CPE evaluation findings and lessons learned, stakeholder reflections, and interactive panel sessions. Panel discussions will focus on sharing knowledge and good practices from selected NDB-financed operations in China assessed under the CPE.
9. Speakers will include senior representatives from the Government of China, NDB management and staff, provincial authorities and stakeholders of NDB-financed projects, and other internationally-recognised development and evaluation experts. The provisional agenda is presented in Parts 3–4 below.
10. Ample opportunities will be provided for participant engagement throughout the event, including dedicated coffee breaks, lunch sessions, and a professional networking segment at the opening of the seminar.

Documentation

11. Relevant background documentation will be shared electronically with all participants ahead of the seminar, including the China CPE Report (English and Chinese versions), the Management Response to Recommendations, the NDB General Strategy, the 2024 IEO Evaluation Manual, and other China-related evaluation reports prepared by the IEO. Session-specific briefs will also be circulated in advance for all thematic segments, featuring core themes and key discussion questions to guide panel exchanges.



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Communication and Media

12. The IEO of NDB will issue an official press release on the day of the seminar. Accredited media representatives will be invited to observe and document the event to enhance public visibility and outreach of key discussion outcomes. The IEO will publish the seminar announcement in the [“Events” section](#) of its official website and will subsequently post all core event materials, including presentations and the official event communiqué.



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AGENDA

23rd September 2026

08:30 – 09:00 **Registration and Networking Coffee/ Tea**

Master of Ceremony: **Ms. ZHAO Jin**, Evaluation Specialist, IEO of NDB

Opening Remarks

09:00 – 09:10 Welcoming remarks by **Mr. Ashwani K. Muthoo**, Director General, IEO, NDB

09:10 – 09:20 Opening Remarks by **Dr. Duncan Pieterse** (virtually), Chair of the Board of Directors of NDB, Director-General, National Treasury, South Africa

High-Level Keynote Speech: Deepening Partnership, Enhancing Development Effectiveness

09:20 – 09:30 Remarks by **Dr. Stephen Jackson**, UN Resident Coordinator (UNRC) in China

09:30 – 09:40 Remarks by **Mr. WU Hongliang**, Director-General, International Cooperation Center of the National Development and Reform Commission (NDRC)

09:40 – 09:50 Remarks by **Mr. XING Huaibin**, Director-General of the China-BRICS New Quality Productive Forces Research Center, New Quality Productive Forces Promotion Center of the Ministry of Science and Technology of China

09:50 – 10:00 Remarks by **Mr. DI Weijie**, Deputy Director-General of Foreign Environmental Cooperation and Exchange Center of the Ministry of Ecology and Environment

10:00 – 10:10 Remarks by **Dr. HE Changchui**, Former Deputy Director-General of the Food and Agriculture Organization (FAO) of the United Nations, Member of the International Eurasian Academy of Sciences



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SESSION 1

Results and Lessons Learned from the First Decade of China-NDB Partnerships

Videos

10:10 – 10:15

- NDB's Investment in China
- IEO – Who are we?

10:15 – 10:45

Presentation by **Mr. SUN Chao**, Principal Professional of IEO, on the result and lessons learned from the first CPE for China

10:45 – 10:50

Group photo with all morning session speakers

10:45 – 11:05

Coffee/Tea Break

11:05 – 11:15

Peer reviewer's opinion on the quality of CPE, by **Dr. LU Wenbin**, President of the Asia-Pacific Finance and Development Institute (AFDI)/ Shanghai National Accounting Institute (SNAI)

11:15 – 11:25

Reflection by **Dr. YAO Xianbin**, Visiting Professor at the AFDI

11:25 – 11:50

Reflection by NDB Operations on the CPE Report and Vision for the NDB-China Partnership: by **Ms. HAN Su**, Head of China Desk and Principal Professional of the East Asia and Pacific Department, NDB

11:50 – 12:05

Presentation on Local-Currency Fundraising and the Panda Bond Market: by **Mr. RUI Wendong**, Director, IBD, China International Capital Corporation (CICC)

12:05 – 12:10

Q&A and Plenary discussion

12:10 – 13:45

Lunch for all participants

SESSION 2

Knowledge Sharing: Inclusive Infrastructure for Balanced Development

13:45 – 15:10

Experience and knowledge sharing by the project entities and implementation units of **Shengzhou Urban and Rural Integrated Water Supply and Sanitation Project Phase II**, **Huangshi Modern Tram Project**, **Qingdao Metro Line Six (Phase I) Project** and **Lanzhou Zhongchuan International Airport Phase III Expansion Project**.

Panellists:

- 1) **Ms. ZHOU Mei**, Director, International Affairs Division, Gansu Provincial Department of Finance



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- 2) **Mr. CHEN Fanglüe**, Supervisor, Financial Management Department, Gansu Civil Aviation Airport Group Co., Ltd.
- 3) **Mr. CHEN Dunsheng**, Member of the Party Leadership Group and Deputy Director-General, Bureau of Finance of Huangshi City, Hubei Province
- 4) **Mr. ZOU Keteng**, General Manager, Modern Logistics Business Group, Hubei Edong Materials Group
- 5) **Mr. LIU Quanwei**, Director of the Chief Engineer's Office, Qingdao Metro Group Co., Ltd.
- 6) **Ms. XING Danjun**, Secretary of the Party Committee and Chairman of the Board, Shengzhou Water Affairs Group Co., Ltd.

Session moderator: **Mr. SUN Chao**, Principal Professional, IEO

15:10 – 15:30 **Coffee/Tea Break**

SESSION 3

Knowledge Sharing: Clean Energy – Harnessing the Power for a Sustainable Tomorrow

Experience and knowledge sharing by the project entities and implementation units of **Guangdong Yudean Yangjiang Shapa Offshore Wind Power Project**, **Beijing Gas Tianjin Nangang LNG Emergency Reserve Project** and **Jiangxi Natural Gas Transmission System Development Project**

Panellists:

- 1) **Mr. TAN Xiaofeng**, Director of the International Financial Cooperation Office, Department of Finance of Guangdong Province
- 2) **Mr. ZHOU Zuozhen**, Deputy Secretary of the General Party Branch & Chairman of the Trade Union, Guangdong Yuedian Yangjiang Offshore Wind Power Co., Ltd.
- 3) **Mr. LIU Zhonghe**, General Manager, Beijing Gas Group (Tianjin) Liquefied Natural Gas (LNG) Co., Ltd.
- 4) **Mr. WANG Qifan**, Director of the NDB Loan Project Management Office, Jiangxi Natural Gas Group

Session moderator: **Mr. SUN Chao**, Principal Professional, IEO

SESSION 4

Knowledge Sharing: Lessons Learned from Evaluation of ADB's Engagement with Upper Middle-Income Countries & Validation of the Country Assistance Program Review for China (2021 - 2025)

- 16:35 – 16:45** Presentation by **Mr. Michael Florian** (virtually), Principal Evaluation Specialist, Independent Evaluation Department (IED) of ADB



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Closing Session

16:45 – 16:50

Closing remarks by **Mr. Ashwani K. Muthoo**, Director-General, IEO, NDB



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SESSION BRIEFS

SESSION 2

Knowledge Sharing: Inclusive Infrastructure for Balanced Development

Moderated by: **Mr. SUN Chao**, Principal Professional, IEO

Date & time: 13:45 – 15:10

Background

Inclusive, quality infrastructure constitutes a core pillar of balanced urban-rural and regional development, and ranks among key priorities for both China's development agenda and the New Development Bank's strategic priorities. Infrastructure investments that expand access to essential public services, enhance urban mobility and regional connectivity, and bridge development gaps yield far-reaching socio-economic benefits and generate highly replicable lessons for emerging economies. This session features four NDB-financed projects from China which exemplify inclusive development objectives, showcasing real-world implementation practices and results.

Objective

This knowledge-sharing session fosters peer-to-peer learning through practical insights drawn from four NDB-supported projects. Representatives of project-implementing agencies will showcase and elaborate on design methodologies, implementation-related innovations, development-related impacts and key lessons from the **Shengzhou Urban and Rural Integrated Water Supply and Sanitation Project**, **Huangshi Modern Tram Project**, **Qingdao Metro Line Six (Phase I) Project**, and **Lanzhou Zhongchuan International Airport Phase III Expansion Project**. The discussion will examine how targeted infrastructure investment advances balanced and equitable growth, while equipping participants with actionable, replicable lessons adaptable to diverse national and institutional contexts.

Key Questions

Some of the overarching questions to be explored in this session include:



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- How can inclusiveness and balanced development objectives be embedded throughout the full lifecycle of infrastructure projects, while safeguarding operational efficiency and financial sustainability?
- What key implementation challenges arise when delivering inclusive infrastructure to address urban-rural and regional disparities, and what proven solutions have emerged from the four featured projects?
- Which practices and lessons drawn from these projects are most replicable and adaptable for infrastructure development in other emerging-market economies and developing countries?
- How can multilateral development banks make better use of inclusive-oriented infrastructure investments to advance balanced, sustainable growth among member countries?

Format

Length. 90 minutes: 80 minutes presentations by project stakeholders + 10 minutes live Q&A.

Panellists:

1. **Ms. Zhou Mei**, Director, International Affairs Division, Gansu Provincial Department of Finance
2. **Mr. Chen Fanglüe**, Supervisor, Financial Management Department, Gansu Civil Aviation Airport Group Co., Ltd.
3. **Mr. Chen Dunsheng**, Member of the Party Leadership Group and Deputy Director-General, Bureau of Finance of Huangshi City, Hubei Province
4. **Mr. Zou Keteng**, General Manager, Modern Logistics Business Group, Hubei Edong Materials Group
5. **Mr. Liu Quanwei**, Director of the Chief Engineer's Office, Qingdao Metro Group Co., Ltd.
6. **Ms. Xing Danjun**, Secretary of the Party Committee and Chairman of the Board, Shengzhou Water Affairs Group Co., Ltd.



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SESSION 3

Knowledge Sharing: Clean Energy – Harnessing the Power for a Sustainable Tomorrow

Moderated by: **Mr. SUN Chao**, Principal Professional, IEO

Date & time: 15:30 – 16:35

Background

Accelerating the clean energy transition lies at the core of global sustainable development, as countries seek to balance energy security, decarbonisation and inclusive economic growth. As a priority area for multilateral development finance, clean energy investments span renewable power generation, low-carbon transport and strategic energy infrastructure, delivering both climate action and tangible socio-economic benefits. This session features three distinct NDB-supported clean energy projects in China, presenting frontline insights on project delivery, technological application and on-the-ground development impact.

Objective

This knowledge-sharing session seeks to disseminate practical implementation insights and key lessons drawn from exemplary clean-energy initiatives supported by the NDB in China. Representatives of project-implementing agencies will showcase and elaborate on design methodologies, implementation-related innovations, development-related outcomes and key lessons from the **Guangdong Yudean Yangjiang Shapa Offshore Wind Power Project, Beijing Gas Tianjin Nangang LNG Emergency Reserve Project, and Jiangxi Natural Gas Transmission System Development Project**. The session will examine how targeted clean-energy investments advance the low-carbon transition, while equipping participants with replicable practices for sustainable energy development across diverse national contexts.

Key Questions

Some of the overarching questions to be explored in this session include:

- How do clean-energy projects balance the dual priorities of strengthening energy security and advancing decarbonisation throughout the project lifecycle?
- What key technical, regulatory and financing challenges arise when delivering large-scale clean-energy infrastructure, and what proven solutions have emerged from these featured projects?



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- How can the multifaceted impacts of clean-energy investments be effectively measured across emissions reduction, energy access, and broader economic co-benefits?
- Which practices and innovations drawn from these projects are most transferable for clean-energy development in other emerging-market economies and developing countries?
- How can multilateral development banks better support the scaling-up of clean-energy deployment to advance the inclusive, sustainable energy transition?

Format

Length. 65 minutes: 60 minutes presentations by project stakeholders + 5 minutes live Q&A.

Panellists:

1. **Mr. TAN Xiaofeng**, Director of the International Financial Cooperation Office, Department of Finance of Guangdong Province
2. **Mr. ZHOU Zuozhen**, Deputy Secretary of the General Party Branch & Chairman of the Trade Union, Guangdong Yuedian Yangjiang Offshore Wind Power Co., Ltd.
3. **Mr. LIU Zhonghe**, General Manager, Beijing Gas Group (Tianjin) Liquefied Natural Gas (LNG) Co., Ltd.
4. **Mr. WANG Qifan**, Director of the NDB Loan Project Management Office, Jiangxi Natural Gas Group



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ANNEX 1

List of participants

1. Government ministries of China

- Ministry of Finance
- National Development and Reform Commission
- Ministry of Science and Technology
- Ministry of Ecology and Environment
- National Audit Office
- Ministry of Commerce
- Ministry of Foreign Affairs

2. NDB financed projects in China

Provincial Government Representatives:

- Department of Finance, Gansu Province
- Department of Finance, Guangdong Province
- Department of Finance, Guangxi Zhuang Autonomous Region
- Department of Finance, Guizhou Province
- Department of Finance, Hebei Province
- Department of Finance, Henan Province
- Department of Finance, Hunan Province
- Department of Finance, Inner Mongolia Autonomous Region
- Department of Finance, Jiangxi Province
- Department of Finance, Liaoning Province
- Department of Finance, Shaanxi Province
- Department of Finance, Shanxi Province
- Department of Finance, Yunnan Province
- Finance Bureau, Beijing Municipality
- Finance Bureau, Shanghai Municipality
- Development and Reform Commission of Yunnan Province
- Development and Reform Commission of Jiangxi Province
- Development and Reform Commission of Hebei Province
- Development and Reform Commission of Liaoning Province
- Development and Reform Commission of Inner Mongolia Autonomous Region
- Zhejiang Provincial Development and Reform Commission
- Department of Transport of Inner Mongolia Autonomous Region
- Finance Bureau, Qingdao Municipality
- Finance Bureau of Hohhot Municipality
- Finance Bureau of Luoyang Municipality



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- Finance Bureau of Huangshi City
- Development and Reform Commission of Huangshi City
- Finance Bureau of Handan Municipality
- Finance Bureau of Handan Economic and Technological Development Zone
- Development and Reform Commission of Anshan City
- Bureau of Housing and Urban-Rural Development of Anshan City
- Development and Reform Bureau of Lingyuan City
- Finance Bureau of Lingyuan City
- Municipal Administration Office of Lingyuan City
- Finance Bureau of Chongzuo City
- Development and Reform Commission of Chongzuo City
- Finance Bureau of Shengzhou City
- Finance Bureau of Yueyanglou District, Yueyang City
- Development and Reform Commission of Yuxi City
- Finance Bureau of Yuxi City
- Finance Bureau of Liaozhong District, Shenyang City

Implementation Agencies and Units of NDB supported projects:

- Beijing Gas Tianjin Nangang LNG Emergency Reserve Project
- Guangdong Yudean Yangjiang Shapa Offshore Wind Power Project
- Guangxi Chongzuo Urban Water System Ecological Restoration Project
- Guangxi Trunk Road Network Improvement Program
- Guizhou Qianxinan Rural Roads Improvement Program
- Hohhot New Airport Project
- Hubei Huangshi Modern Tram Project
- Hubei Huangshi New Port Modern Logistics Hub Project
- Jiangxi Industrial Low Carbon Restructuring And Green Development Pilot Project
- Jiangxi Natural Gas Transmission System Development Project
- Lanzhou New Area Regional Hub Multimodal Logistics and Transport Infrastructure Demonstration Project
- Lanzhou Zhongchuan International Airport Phase III Expansion Project
- Liaoning Industry Upgradation, Infrastructure and Environmentally Sustainable Development Project
- Luoyang Metro Project
- Qingdao Metro Line Six (Phase I) Project
- Shanghai Lingang Distributed Solar Power Project
- Shanxi Taiyuan Wusu Zero-carbon Airport Project
- Xi'an Xianyang International Airport Phase III Expansion Project
- Zhejiang Green Urban Project - Shengzhou Urban and Rural Integrated Water Supply and Sanitation Project (Phase II)



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3. Banking and Financial Institutions

- Agricultural Bank of China (ABC)
- Bank of China (BOC)
- China Development Bank (CDB)
- Industrial and Commercial Bank of China (ICBC)
- China International Capital Corporation Limited (CICC)
- The Export-Import Bank of China (CEXIM)
- Standard Chartered Bank (China) Limited
- HSBC Bank (China) Company Limited
- CITIC Securities Co., Ltd.
- China Bohai Bank Co., Ltd.
- China Asset Management and Fintech Institute (CAMFT)
- DBS Bank (China) Limited

4. International and regional organisations

- Asian Development Bank (ADB)
- Asian Infrastructure Investment Bank (AIIB)
- European Investment Bank
- United Nations:
 - The UN Resident Coordinator in China
 - Food and Agriculture Organization (FAO) of the United Nations
 - International Fund for Agricultural Development (IFAD)
 - World Food Programme (WFP)
 - United Nations Development Programme (UNDP)
 - United Nations Industrial Development Organization (UNIDO)
 - United Nations International Children's Emergency Fund
 - United Nations Department of Economic and Social Affairs (UN DESA)
 - UNITAR Prosperity Alliance Beijing Center
 - Others

5. Academia, research centres, industry associations and think-tanks:

- BRICS Think Tank Cooperation Chinese Council (Policy Research Office of the International Department of the CPC Central Committee)
- Asia-Pacific Finance Development Institute (AFDI)
- Xiamen National Accounting Institute
- China Branch of BRICS Future Network Research Institute
- Beijing Foreign Studies University (BFSU)
- Beijing Normal University
- China International Contractors Association (CHINCA)
- China Institute of International Studies (CIIS)
- Chinese Academy of Social Sciences (CASS)



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- Fudan University (FDU)
- Peking University (PKU)
- Renmin University of China (RUC)
- Shanghai Institutes for International Studies (SIIS)
- Lanzhou University (LZU)
- Chinese Academy of International Trade and Economic Cooperation (CAITEC)
- International Cooperation Center
- Tsinghua University (THU)
- Xi'an Jiaotong University
- University of International Relations
- Nanjing Audit University
- Sichuan International Studies University
- East China University of Political Science and Law
- Guangdong Institute for International Strategies
- China Asset Management and Fintech Institute (CAMFT)
- University of International Business and Economics (UIBE)
- Zhejiang Centre for International Studies on Development and Governance (CiSDG)



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6. Non-profit Organisations and Private Sector

- World Wide Fund for Nature (WWF)
- World Economic Forum (WEF)
- Gates Foundation
- Beijing Greenovation Development Center
- YouChange Foundation for Rural Development
- Envision Energy Co., Ltd.
- Yichang City Development Group Co., Ltd.
- Xinyao Technology Investment (Nanjing) Co., Ltd.

7. Embassy Representatives in Beijing of NDB member countries

- Embassy of the Federative Republic of Brazil in China
- Embassy of the Russian Federation in China
- Embassy of the Republic of India in China
- Embassy of the Republic of South Africa
- Embassy of the People's Republic of Bangladesh in China
- Embassy of the Arab Republic of Egypt in China
- Embassy of the People's Democratic Republic of Algeria in China
- Embassy of the Republic of Uzbekistan in China
- Embassy of the Oriental Republic of Uruguay in China
- Embassy of the Republic of Angola in China
- Embassy of the Republic of Colombia in China

8. Media

- Xinhua News Agency
- People's Daily
- China Media Group
- CRI Online
- China Daily
- China.org.cn
- China Financial and Economic News
- Shanghai Securities News

9. NDB staff

- Ashwani K. Muthoo, Director General, IEO
- HAN Su, Head of China Desk, Principal Professional of the East Asia and Pacific Department
- SUN Chao, Principal Professional, IEO
- Anastasia Aladysheva, Senior Professional, Strategy, Policies and Partnerships Department
- ZHAO Jin, Evaluation Specialist, IEO
- ZHAO Heng, Evaluation Specialist, IEO



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- Jaqueline Souza, Communication Specialist, IEO
- Atlehang Mamohe, Intern, IEO