



Immersion Workshop on Methodologies and Processes for Project Evaluations

Independent Evaluation Office of the New Development Bank (NDB)

25 June 2026 | New Delhi, India

Venue: Bengal Tiger Hall, 5th Floor, DMEQ, NITI Aayog

Master of Ceremonies: Ms. Fariha Ahmed, Partnerships Specialist, Independent Evaluation Office (IEO), New Development Bank (NDB)

Provisional Agenda

Thursday, 25 June 2026

10:00-10:10	Opening remarks by Ms. Nidhi Chhibber , CEO, NITI Aayog and Director General, Development Monitoring and Evaluation Office (DMEQ), Niti Aayog, Government of India
10:10-10:20	Remarks by Mr. Ashwani K. Muthoo , Director General, IEO, NDB
10:20-10:30	Introduction to the Workshop: Objectives, Structure and Expected Outcomes Ms. Fariha Ahmed , Partnerships Specialist, IEO, NDB
10:30-11:30	Session I: International Good Practices in Project Evaluation: NDB's Evaluation Methodologies and Approaches • Introduction to IEO's Mandate and Functions • Overview of the NDB Evaluation Manual • What is a project evaluation and how is it different from other types of evaluations? • Timing and key design elements of a project evaluation • Distinction between public and private sector project evaluations • The importance of customising evaluation methodologies • Generation of evaluation conclusions and recommendations Speaker: Ms. Nidhi Chaudhary, Evaluation Specialist, IEO, NDB
11:30-11:45	<i>Coffee Break</i>
11:45-12:15	Session II: Key Process Steps in conducting Project Evaluations Speaker: Mr. Manas Puri, Senior Professional, IEO, NDB

12:15-13:15	Session III: Hands on experience - From Theory to Practice, Insights from NDB Project Evaluations IEO will present two case studies from completed project evaluations in China and South Africa - to demonstrate how evaluation concepts and methodologies are applied in a real-world development context through completed NDB project evaluations. The projects are the: (i) Luoyang Metro Construction Project in China; and (ii) Greenhouse Gas Emission Reduction and Energy Sector Development Project in South Africa. Speakers: Mr. Henrique Pissaia, Principal Professionals, IEO, NDB Mr. Chao Sun, Principal Professionals, IEO, NDB Ms. Xiaozhe Zhang, Senior Professional, IEO, NDB
13:15-14:15	<i>Lunch Break</i> <i>Venue: Room no 122, 1st Floor</i>
14:15-15:15	Session V: Interactive Group Exercise – Applying Evaluation Concepts in Practice Participants will work in small groups on a project case study to: • Define key evaluation questions; • Map relevant stakeholders; • Develop a Theory of Change; and • Determine appropriate instruments for data collection in a given context. <i>Working Groups will be facilitated by IEO staff</i>
15:15-15:45	Coffee Break and Preparation of Working Group Presentations <i>Venue: Bengal Tiger Hall, 5th Floor, DMEQ, NITI Aayog</i>
15:45-16:50	Session VI: Group Presentations and Discussion Feedback from Working Groups, peer learning, and expert feedback <i>Venue: Bengal Tiger Hall, 5th Floor, DMEQ, NITI Aayog</i>
16:50-17:00	Closing Remarks (Representative of DMEQ and Representative of IEO-NDB)

Annex I: Reference Materials

Participants are encouraged to review the following materials before and after the workshop:

1. [NDB Evaluation Manual](#)
2. [NDB Evaluation Policy](#)
3. [NDB Evaluation Strategy 2024-2026](#)

4. NDB Project Evaluation Report: Greenhouse Gas Emission Reduction and Energy Sector Development Project (South Africa)

- [Evaluation Approach Paper](#)
- [Evaluation Lens](#)
- [Infographics](#)
- [Full Document](#)

5. NDB Project Evaluation Report: Luoyang Metro Construction Project in China

- [Evaluation Approach Paper](#)
- [Evaluation Lens](#)
- [Infographic](#)
- [Full Document](#)

5. NDB Project Evaluation Report: Madhya Pradesh Major District Roads Project in India

- [Evaluation Approach Paper](#)
- [Executive Summary](#)
- [Evaluation Lens](#)
- [Infographic](#)
- [NDB Management Response](#)
- [Full Document](#)

6. [Better Evaluation](#)

7. [ECG Good Practice Standards for Evaluation](#)

8. [The Evaluation Cooperation Group \(ECG\)](#)