
**MINUTES OF THE THIRTY-FIFTH AUDIT, RISK AND COMPLIANCE COMMITTEE
MEETING OF THE NEW DEVELOPMENT BANK HELD ON MAY 29, 2025 AT 10:30
(CHINA STANDARD TIME)**

PRESENT:

Committee Members

- i. Ms. Thuraiya Alhashmi (Additional Director for the Constituency of Bangladesh, the United Arab Emirates and Egypt, Chairperson)
- ii. Mr. Atter Hannoura (Additional Alternate Director for the Constituency of Bangladesh, the United Arab Emirates and Egypt)
- iii. Mr. Ivan Tiago Machado Oliveria (Director for Brazil)
- iv. Ms. Ekaterina Guseva (Temporary Alternate Director for Russia)
- v. Mr. Solomon Arokiaraj (Director for India)
- vi. Ms. S. Divyadharshini (Alternate Director for India)
- vii. Ms. Junhong Chang (Director for China)
- viii. Dr. Duncan Pieterse (Director for South Africa)
- ix. H.E. Mrs. Dilma Rousseff (NDB President and Committee Member)

Advisors and Other Participants Accompanying Directors and Alternate Directors

- i. Ms. Livia Batista Maciel Braga, Infrastructure Analyst, Ministry of Finance, Brazil
- ii. Ms. Raquel Porto Ribeiro Mendes, General Coordinator for Sustainable Development Finance, Ministry of Finance, Brazil (via video)
- iii. Mr. Danil Shamalov, Deputy Head of the International Financial Institutions Division, Department of International Financial, Ministry of Finance, Russia
- iv. Ms. Xia Lyu, Director, IFI Division IV, Department of International Economic and Financial Cooperation, Ministry of Finance, China
- v. Ms. Hui Mao, Principal Staff, IFI Division IV, Department of International Economic and Financial Cooperation, Ministry of Finance, China
- vi. Ms. Qian Li, Principal Staff, IFI Division IV, Department of International Economic and Financial Cooperation, Ministry of Finance, China

- vii. Mr. Abdul Quader, Deputy Secretary, Economic Relations Division, Ministry of Finance, Bangladesh

Senior Management

- i. Mr. Vladimir Kazbekov, Vice-President and Chief Operating Officer (“COO”)
- ii. Mr. Anil Kishora, Vice-President and Chief Risk Officer (“CRO”)
- iii. Mr. Qiangwu Zhou, Vice-President and Chief Administrative Officer (“CAO”)
- iv. Mr. Monale Ratsoma, Vice-President and Chief Financial Officer (“CFO”)

Secretary to the Committee

- i. Ms. Yolande Dwarika, Director General and Corporate Secretary

Other New Development Bank Staff and Independent Auditors

(Attachment I)

1. Adoption of the Agenda

The Committee considered and adopted the Agenda of the 35th Meeting of the Audit, Risk and Compliance Committee (“ARC” or “Committee”) (2025-ARC35-DOC-001-REV1).

2. Opening Remarks by the NDB President

The Committee took note of the Opening Remarks by the President.

3. Leave of Absence

The Director for Russia was absent and represented by the Temporary Alternate Director for Russia. The meeting had the requisite quorum.

4. Approval of Minutes and Summaries of the 34th Meeting of the Audit, Risk and Compliance Committee held on March 18, 2025

The Committee considered and approved the Minutes (2025-ARC35-DOC-003), the Summary (2025-ARC35-DOC-004-a), and the Summary of the Closed Session (2025-ARC34-DOC-004-b) of the 34th ARC Meeting held on March 18, 2025.

5. Record of Inter-sessional Decisions

The Committee considered and took note of the Note on Inter-sessional Decisions of the Audit, Risk and Compliance Committee following its the 34th Meeting (2025-ARC35-DOC-005).

6. Matters Arising

The Committee considered the Matters Arising from the 34th ARC Meeting (2025-ARC35-DOC-006) and took note of the progress of matters arising.

7. Financial Statements

a. Condensed Financial Statements of the New Development Bank for the three months ended March 31, 2025

The Committee considered the Note on Condensed Financial Statements of the New Development Bank (“NDB”) for the three months ended March 31, 2025 (2025-ARC35-DOC-007-a), the Condensed Financial Statements of the New Development Bank for the three months ended March 31, 2025 (2025-ARC35-DOC-007-b), and the Independent Auditor’s Presentation to the Committee on Q1 2025 Review of the NDB and NDB Project Preparation Fund (2025-ARC35-DOC-007-c). The Committee recommended that the Independent Auditor’s Report on Review of Condensed Financial Statements and Condensed Financial Statements of the New Development Bank for the three months ended March 31, 2025 be submitted to the Board of Directors for approval, as amended.

b. Condensed Financial Statements of the Project Preparation Fund of the New Development Bank for the three months ended March 31, 2025

The Committee considered the Note on Condensed Financial Statements of the Project Preparation Fund (“PPF”) for the three months ended March 31, 2025 (2025-ARC35-DOC-008-a), the Independent Auditor’s Report on Review of Condensed Financial Statements, and the Condensed Financial Statements of the Project Preparation Fund of the New Development Bank for the three months ended March 31, 2025 (2025-ARC35-DOC-008-b). The Committee recommended that the Independent Auditor’s Report on the Condensed Financial Statements and Condensed Financial Statements of the Project Preparation Fund of the New Development Bank for the three months ended March 31, 2025 be submitted to the Board of Directors for approval.

c. Financial Analysis of the New Development Bank for the three months ended March 31, 2025

The Committee considered the Financial Analysis of the New Development Bank for the three months ended March 31, 2025 (2025-ARC35-DOC-009) and took note thereof.

8. Appointment of Independent External Audit Firm

The Committee considered the Note on Appointment of Independent External Audit Firm (2025-ARC35-DOC-010). The Committee recommended that the Board of Directors approve the appointment of the proposed Independent External Auditor and the audit fees for the period CY2026 TO CY2030.

9. Internal Audit

a. Status Update from the Internal Audit Department

The Committee considered the Presentation from the Internal Audit Department to the Committee (2025-ARC35-DOC-011) and took note thereof.

b. Internal Audit Reports

The Committee considered the Internal Audit Report on Expense Reimbursement, Vendor Bill Management and Payment Processes (2023-ARC35-DOC-012) and took note thereof.

10. Risk Management Report for the period ended March 31, 2025

The Committee considered the Risk Management Report Q1 2025 (2025-ARC35-DOC-13) and provided guidance on the next steps.

11. Policy Review

a. Accounting Policy and Measurement

The Committee considered the Note and Schedule of Changes to Proposed Amendments to the Accounting Policy and Measurement (2025-ARC35-DOC-014-a), the revised Accounting Policy and Measurement in track-changed mode (2025-ARC35-DOC-014-b) and the revised Accounting Policy and Measurement in clean version (2025-ARC35-DOC-014-c). The Committee recommended that the Board of Directors approve the proposed amendments to the Accounting Policy and Measurement.

b. Business Continuity Management Policy

The Committee considered the Cover Note and Schedule of Changes on Proposed Amendments to the Business Continuity Management Policy (2025-ARC35-DOC-015-a), the revised Business Continuity Management in track-changed mode (2025-ARC35-DOC-015-b) and the revised Business Continuity Management Policy in clean version (2025-ARC35-DOC-015-c). The Committee recommended that the Board of Directors approve the proposed amendments to the Business Continuity Management Policy.

12. Compliance

a. Compliance Update

The Committee considered the Note on Compliance Update (2025-ARC35-DOC-016) and took note thereof.

13. Closed Session

The Committee met with the representatives of the Independent Auditor, the Director General, Internal Audit, as well as the Chief, Ethics and Investigations in a closed session respectively.

14. Any Other Business

The meeting ended with thanks from the Chairperson of the Committee.

The following staff members and representatives of the Independent Auditor attended the meeting for relevant agenda items with the approval of the Chairperson.

Corporate Secretary Department:

- i. Mr. Weijie Liu, Principal Professional
- ii. Ms. Miya Liu, Professional
- iii. Mr. Alexander Efimov, Young Professional
- iv. Ms. Amrita Nath, Junior Professional
- v. Mr. Christopher Newby, Junior Professional
- vi. Ms. Angela Gu, Senior Officer

Office of the President:

- i. Mr. Humberto Santana, Professional
- ii. Mr. Marco Tulio De Oliveira Mendonca, Short-term Consultant
- iii. Mr. Aguinaldo Barbieri, Short-term Consultant
- iv. Mr. Marco Aurelio, Short-term Consultant
- v. Mr. Henrique Cotrim, Interpreter, Short-term Consultant
- vi. Mr. Douglas Simoes, Interpreter for the President (via video)

Executive Assistants to Vice-Presidents:

- i. Mr. Evgeny Kochkin, Advisor to the COO
- ii. Mr. Ningqian Zhang, Executive Assistant to the CAO
- iii. Ms. Gayathri Chandra Menon, Short-term Consultant, Office of the CRO
- iv. Mr. Tshepiso Moahloli, Short-term Consultant, Office of the CFO

Other Departments/Divisions

- i. Ms. Halima Nazeer, Director General, Finance, Budget and Accounting
- ii. Mr. Bin Han, Director General, Private Sector
- iii. Mr. Kuldeep Goel, Director General, Risk Management
- iv. Mr. Lourival De Mattos, Director General, Internal Audit
- v. Mr. Sergei Kuznetsov, Director General and Legal Counsel
- vi. Ms. Svetlana Radchenko, Chief, Infrastructure
- vii. Mr. James Zhou, Chief, Integrity and Regulatory Compliance
- viii. Mr. Morgan Pillay, Chief, Ethics and Investigations
- ix. Mr. Qinghua Gu, Chief, Information Technology

- x. Mr. Kamal Ahuja, Chief, Internal Audit
- xi. Mr. Vahan Vasavada, Principal Professional, Finance, Budget and Accounting Department

Independent Auditors:

- i. Mr. Jason Han, Deloitte
- ii. Ms. Valerie Wang, Deloitte