BRAZIL

Joint Project Performance Evaluation

Pará Sustainable Municipalities Project



Independent Evaluation Office

Project overview

1 / NDB`s first sovereign project in Brazil
2 angle Parallel financing between NDB and the Development Bank of Latin America and the Caribbean (CAF)
3 Benefitting 12 small cities in the Amazon
4 / First joint evaluation undertaken by IEO
5 Aligned with SDGs 1, 8, 9, 10, 11 and 17

Pará context

In Brazil's Amazon, the State of Pará has only 20% paved roads, and only 33% roads have drainage. This impedes mobility and creates unsanitary conditions - especially given that approximately 3 metres of rain falls in the region annually.

Project cost and financing

Total project cost	USD 125 million
Pará State Govt.	USD 25 million
CAF	USD 50 million
NDB loan	USD 50 million

NDB's role and targets

Increase % of roads with paving & drainage	From 33% to 40%	
Raise urbanisation ratio	From 1.25% to 30%	
Pave 186 km of roads	137 km funded by NDB	
Develop an operations manual		

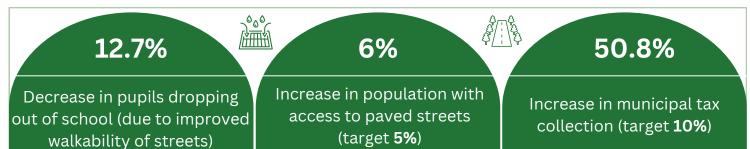
Achievements (at time of evaluation)

124 km of roads paved in Pará State

Over **300,000** people in the Amazon region benefitted

Achievements (continued)





Areas of strength

Areas for improvement



Project well aligned with local and national priorities, and flexible in implementation

Innovation in construction approach allowed work to continue during the rainy season



Centralised Project Management Unit ensured consistent delivery

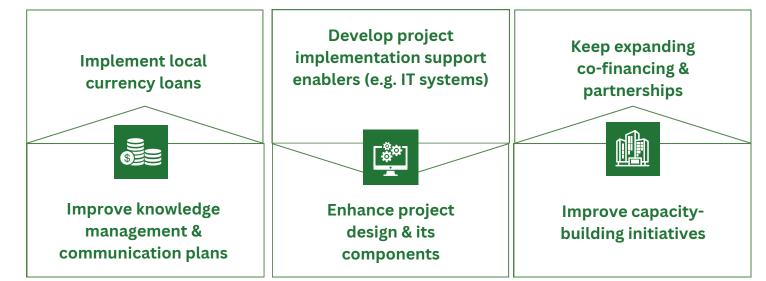
1. Risk assessment

To avoid operational issues which resulted in 18-month delay to completion

- 2. Operations management To overcome language barriers and improve NDB-policy familiarity
- 3. Need for early capacity-building and technical assistance To improve Global South expertise and additionality

Recommendations





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