

Evaluation Manual

Independent Evaluation Office | Infographic



First edition of NDB's Evaluation Manual



The Manual is **more than just a guide for conducting evaluations**: it is a living document that will evolve as NDB continues to grow and adapt to the ever-changing global development landscape



It builds on good practices drawn from the **Evaluation Cooperation Group (ECG) of the Multilateral Development Banks (MDBs) and member countries' evaluation systems**

OBJECTIVES

- 1 Support credible & rigorous evaluations
- 2 Provide transparency in the evaluation approaches followed
- 3 Harmonise Bank-wide evaluation activities
- 4 Build an evaluation/results culture in NDB
- 5 Develop evaluation capacity across NDB & its member countries



WHO IS IT AIMED AT?

IEO and NDB staff and Management

Country-level partners

Evaluation practitioners around the world

UNIQUENESS OF THE MANUAL



Recipient-centric

Puts the needs and priorities of recipient countries at the center, moving away from donor-driven approaches



Capacity development

Serves as a resource for building evaluation capacity in NDB, its members and beyond



Customised approach

Focuses on customising evaluation methodologies based on NDB context & recipient country priorities



Non-prescriptive

Offers general guidance, not strict instructions, for conducting evaluations

EVALUATION METHODS

HOW THEY INTERACT



QUANTITATIVE ANALYSIS

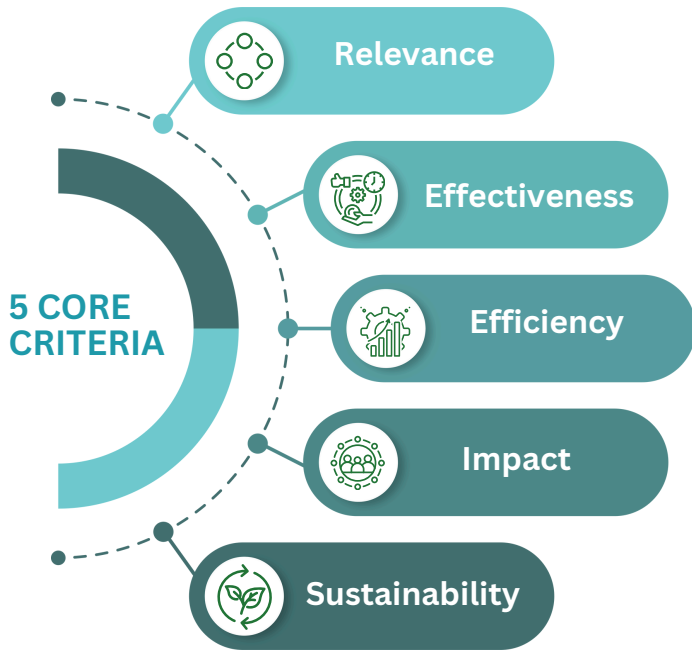
E.g. Primary data collection through surveys & questionnaires, statistical analysis of economic benefits.



QUALITATIVE ANALYSIS

E.g. Systematic review of multiple reports, stakeholder interviews, and community feedback.

EVALUATION CRITERIA



OTHER CORE CRITERIA

- NDB and Borrower Performance
- Overall Project Achievement

CUSTOMISATION OF EVALUATION METHODOLOGY

- ① NDB-specific elements
- ② NDB's emphasis on cross-cutting issues
- ③ Member country context
- ④ Regional context
- ⑤ Sectoral context

CROSS-CUTTING CONSIDERATIONS

- Inclusiveness and equity
- Climate change and disaster resilience
- Technology integration

PERFORMANCE CRITERIA RATED

Using a six-point rating system



Note: percentages indicative.

EVALUATION APPROACH



Theory of change (ToC)

Assess the underlying ToC to ensure it aligns with project logic



Analysis

Of cost-benefits, cost-effectiveness, social cost-benefit & environmental impact



Evaluation framework

Develop an evaluation matrix linking criteria to questions/indicators, etc.



Comprehensive review

Evaluate and link findings to ToC for insights and future recommendations

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