

India: Madhya Pradesh Major District Roads Project

INDEPENDENT EVALUATION WORKSHOP

CONCEPT NOTE

A. Background

1. The Independent Evaluation Office (IEO) of NDB has conducted its first independent evaluation in 2022 of the Madhya Pradesh Major District Roads Project (MPMDRP). This New Development Bank (NDB)-funded project is a US\$ 500 million investment aimed at upgradation of major district roads in the state of Madhya Pradesh to improve connectivity of the interior areas of the state with the national and state highway networks, with the wider aim of promoting economic and social transformation.
2. As part of the evaluation process, IEO is organising a stakeholders' workshop on 9 December 2022 to discuss the findings, lessons, and recommendations from the evaluation. Following the workshop, the evaluation report will be discussed by the NDB Board of Directors on 13 December.

B. Objectives

3. The main objectives of the workshop are to: (i) discuss the findings, lessons and recommendations from the evaluation; and (ii) explore opportunities for enhancing NDB's impact and partnership with India, taking into consideration the evolving global, regional and country context.

C. Expected Focus of the workshop

4. The workshop will consider some of the key points from the evaluation that require further reflection and discussion. The final evaluation report and NDB Management Response to the evaluation will constitute the starting point for discussion during the workshop, which will benefit from observations and suggestions of the participants. Some key themes to consider at the workshop include:
 - The evaluation has illustrated that improving infrastructure connectivity (in this case through district roads) is critical. In addition to investments in infrastructure, what complementary actions need to be prioritised to ensure deeper results on sustainable economic transformation?
 - While the project evaluated satisfactorily achieved its physical targets, deeper attention could have been devoted to knowledge management and policy engagement, also as a foundation for scaling up success stories. Therefore, what could be considered priority themes for policy development and knowledge generation in the future, and what type of partnerships would be required to realize such objectives?
 - The private sector played an important role in supporting Government in the implementation of the MPMDRP project. What are the core opportunities and challenges that need addressing to further expand private sector participation in similar development interventions?



- The evaluation noted that there are opportunities for generating greater efficiency in delivery to promote enhanced value for money. What measures can be introduced to improve project efficiency overall?

D. Time and Venue

5. The workshop will be held at Hotel Claridges in New Delhi, India on Friday, 9 December 2022. The provisional agenda may be seen in Annex I of this concept note.

E. Key background documentation

6. The final evaluation report for the MPMDRP will be the main background documentation for the workshop, along with the NDB Management Response. They will be made available to all participants in advance of the event. In addition, IEO will prepare a PowerPoint presentation on the main findings and recommendations from MPMDRP, which will be delivered during the event. Other background documents will also be made available, such as the NDB Evaluation Policy, the MPMDRP evaluation approach paper and others.

F. Communication and media coverage

7. IEO will prepare an evaluation *Profile*, which is a two-page brochure summarizing the main findings and recommendations from the evaluation. A Press Release and media toolkit will be prepared for media attention. Interested media representatives will be invited to participate in the event.

G. Attendance and Proposed List of participants

8. Participants/invitees will be drawn from relevant government offices, development partners, officials from the BRICS member countries, and others. Below are the list of persons and institutions invited to participate.

Government of India

Ministry of Finance, Department of Economic Affairs

1. Ms Manisha Sinha, Additional Secretary and NDB Board Director for India
2. Mr Prasanna V Saliyan, Director
3. Mr Jitender Singh, Director and NDB Alternate Board Director for India
4. Mr Bindu Madhab Panda, Deputy Director
5. Ms Manika Gupta
6. Ms Mr Prabhat Agarwal
7. Mr Naveen Kumar
8. Ms Komal
9. Mr Himanshu

Ministry of External Affairs

10. Mr Ninad Deshpande, Joint Secretary, Multilateral Economic Relations (MER)
11. Mr B Sriram, Deputy Secretary (LAC)

State Bank of India

12. Mr Challa Sreenivasulu Setty, Managing Director



Government of Madhya Pradesh

Madhya Pradesh Public Works Department

13. Mr R.K. Mehra, Secretary
14. Mr Deepak Asai, Project Director (NDB)

Madhya Pradesh Road Development Corporation Ltd. (MPRDC)

15. Mr BS Meena, Chief Engineer (NDB)

Consultants to MPRDC

16. Mr Darshan Mathur, Team Leader, M/s Highway Engineering Consultants
17. Mr Naresh Singh, Social Development Specialist, M/s Highway Engineering Consultants
18. Mr Satyakam Sahu, Chief General Manager, M/s LEA Associate, South Asia Pvt. Ltd.
19. Mr Arindam Nandi, General Manager, M/s Bloom Consultant, LLC

Contractors

20. Mr Harjeet Singh, Managing Director, M/s Diamond Construction Company Ltd.
21. Mr Manoj Kumar Sharma, Senior General Manager, M/s Gannon Dunkerley Company Ltd. (Check this)

Representatives of NDB Member Countries

22. Ms Manisha Sinha, Additional Secretary, Ministry of Finance, India
23. Mr Dondo Mogajane, Chairperson of the Board of the Government Employees Pension Fund, South Africa and Interim Chair of the NDB Board of Directors
24. Mr Victor Luvhengo
25. Mr Mfundo Hlatshwayo
26. Mr Oratilwe Teisho, Advisor to NDB Director for South Africa

Embassies and High Commissions in India of NDB Member Countries

27. Ms Carolina Mye Saito, Diplomat, Brazil
28. Mr Mohd. Rashedul Amin, Minister (Economic), Bangladesh
29. Mr Md. Shafiul Alam, Counsellor (Political), Bangladesh
30. Mr Ibrahim Mamdouh Fouda, Second Secretary, Political-Economic Section, Egypt
31. Mr Abdulaziz Abdulla Sayed Alhashmi, UAE
32. Mr Rahul Kumar, UAE

Development Partners

Asian Development Bank

33. Mr Emmanuel Jimenez, Director General, Independent Evaluation Department (IED), Manila
34. Ms Sonia Chand Sandhu, Principal Evaluation Specialist, IED, Manila



35. Mr Toshiyuki Yokota, Principal Evaluation Specialist, IED, Manila
36. Mr Keerti Kumar Challa, Project Officer
37. Ms Rosel Isidro-Cajilig, IED, Manila

IFAD

38. Mr Ulac Demirag, Country Director and Head of South Asia Hub
39. Ms Xiaozhe Zhang

FAO

40. Mr John Preissing, Deputy Director, and Service Chief ad interim for Asia and the Pacific

Think tanks, academic and research organisations, and resource persons

Think tanks and academic and research organisations

41. Mr AK Shiva Kumar, Chairman, Academic Council, Indian School of Development Management
42. Mr Sameep Shastri, Vice-Chairman, BRICS Chamber of Commerce and Industry
43. Ms Ankita Sachdev, Joint Director, BRICS Chamber of Commerce and Industry
44. Ms Arushi Gupta, BRICS Chamber of Commerce and Industry
45. Mr S Saha, RIS
46. Mr Amit Kumar, RIS
47. Mr Ashutosh Landge, Managing Director, Terasoft Technologies
48. Mr Shormishtha Ghosh, Managing Director, InTandem Global Consulting
49. Mr Dheerendra Kumar, Managing Director, Mubh Infra Projects Limited
50. Ms Shahnaz Khatoon, Mubh Infra Projects Limited
51. Mr Girija Upadhyaya, Director, Tidewater Learning Foundation

Resource persons

52. Mr Basant Kumar Gupta, Former Indian Ambassador to Italy and Permanent Representative to the Rome-based United Nations Organisations
53. Mr Rajeev Kumar, Deputy Director General, Indian Council for Cultural Relations
54. Mr Sanjiv Kumar, Vice President, Corporate Affairs and Communications, 63 Moons Technologies Ltd.
55. Mr Mohammad Nurul Alam, former Deputy Director, Independent Evaluation, Office, United Nations Development Programme
56. Mr Jinghong Zhang, Resource Person
57. Mr Zhao Heng, Resource Person

New Development Bank

58. Mr Marcos Prado Troyjo, President
59. Mr Vladimir Kazbekov, Vice-President and Chief Operating Officer
60. Mr Anil Kishora, Vice-President and Chief Risk Officer
61. Mr Ashwani K. Muthoo, Director General, Independent Evaluation Office



62. Mr DJ Pandian, Director-General, Indian Regional Office
63. Mr Andrey Bokarev, Director-General, Eurasia Regional Centre
64. Mr Artur Cardoso de Lacerda, Director-General, Office of the President
65. Mr Yousuf Ali Syed, Director-General, Treasury and Portfolio Management
66. Mr Kamal Suresh Ahuja, Chief, Internal Audit
67. Mr Anand Kumar Srivastava, Chief, Procurement
68. Mr Garvit Sah, Principal Professional, Public Sector
69. Mr Abhimanyu Ghosh, Principal Professional, Legal
70. Mr Binitesh Kumar, Senior Professional, Project Portfolio Management
71. Mr Saurav Sonbhadra, Senior Professional, Information Technology
72. Mr Saurabh Suhas Rajderkar, Senior Professional, Treasury and Portfolio Management
73. Mr Naval Chaudhary, Senior Professional, Environment, Social and Governance
74. Mr Saurabh Sunil Ghugre, Executive Assistant to Vice President and Chief Financial Officer
75. Mr Hanyong Liu, Chief, Office of President
76. Ms Miya Liu, Professional, Corporate Secretariat
77. Ms Angela Gu, Officer, Corporate Secretariat
78. Mr Alexander Efimov, Corporate Secretariat
79. Ms Lusha Zhuang, Office of the President
80. Mr Paritosh Pandit, Chief, Financial Controller
81. Mr Chao Sun
82. Mr Ning Wu
83. Qingwei Meng, Senior Professional, Strategy and Partnerships

Independent evaluation team members, NDB

84. Mr Ashwani K. Muthoo, Director General, Independent Evaluation Office (IEO)
85. Mr Rakesh Nangia, MPMDRP Evaluation Team leader
86. Mr Peter Freeman, Transport Specialist, MPMDRP Evaluation Team
87. Ms Jaqueline Rabelo Souza, Evaluation Communication and Outreach Specialist, IEO
88. Mr Ramakanth Bommakanti, Evaluation Analyst, IEO
89. Ms Qin Liu, Officer, IEO
90. Mr Aslam Khan, Operational and Communications Support

Media

91. Mr Manoj Kumar, Senior Economics Correspondent, Thomson Reuters
92. Kumar Dipankar, Special Correspondent, Press Trust of India
93. Mr Mihir Mishra, Indian Express

Others

94. Mr Akhilesh Tiwari
95. Ms Danwei Zhang



Stakeholders' Workshop, 9 December 2022

Independent Evaluation of the Madhya Pradesh Major District Roads Project

Hotel Claridges, 12 Dr APJ Abdul Kalam Road, New Delhi

Provisional Agenda

Chairperson: Ms **Manisha Sinha**, Additional Secretary, Department of Economic Affairs, Ministry of Finance, India, and Director on the New Development Bank (NDB) Board of Directors

09:30-10:00 *Welcome coffee and networking*

Inaugural session

10:00-10:10 Opening of the workshop by the **Chairperson**

10:10-10:20 Keynote statement by Mr **Challa Sreenivasulu Setty**, Managing Director, State Bank of India

10:20-10:30 Statement by Mr **Marcos Prado Troyjo**, President of the NDB

10:30-10:40 Statement by Mr **Dondo Mogajane**, Chairperson of the Board of the Government Employees Pension Fund, South Africa, and interim Chair of the NDB Board of Directors

Presentation and discussion of the evaluation

10:40-11:00 Main findings and recommendation from the independent evaluation of the Madhya Pradesh Major District Roads Project (MPMDRP) by Mr **Ashwani K. Muthoo**, Director General, Independent Evaluation Office (IEO), NDB, and Mr **Rakesh Nangia**, Team Leader of the MPMDRP evaluation, IEO

11:00-11:30 *Coffee break and networking*

11:30-11:45 NDB Management Response and future directions by Mr **D.J. Pandian**, Director General, Indian Regional Office, NDB

11:45-12:00 Remarks by Mr **R.K. Mehra**, Secretary, Public Works Department, Government of Madhya Pradesh

12:00-12:20 Evidence Based Evaluation: Lessons Learned from the IED's evaluation studies on transport in India by Mr **Emmanuel Jimenez**, Director General, Independent Evaluation Department and Mr **Toshiyuki Yokota**, Principal Evaluation Specialist, Independent Evaluation Department, Asian Development Bank

12:20-12:30 Statement on strategic direction and priorities of NDB by Mr **Anil Kishora**, Vice-President and Chief Risk Officer, NDB

12:30-13:20 Plenary discussion moderated by Chairperson



Concluding session

13:20-13:30 Remarks by Mr **Vladimir Kazbekov**, Vice President for Operations, NDB

13:30-13:40 Closing of the session by **Chairperson**

13:40 *Buffet lunch for all participants*