



**New
Development
Bank**

INDEPENDENT EVALUATION

of the **MADHYA PRADESH
MAJOR DISTRICT ROADS PROJECT
(MPMDRP)**

New Delhi, 9 December 2022



BACKGROUND

- ▶ First project evaluation completed by IEO
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- ▶ Evaluation conducted within the framework of NDB Evaluation Policy
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- ▶ Evaluation discussed by NDB Board of Directors next week
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- ▶ Final evaluation report and key outputs will be publicly disclosed

COUNTRY AND PROJECT CONTEXT

▶ India is a founding member of the NDB with **20%** shareholding

▶ NDB has financed **22** projects in India with funding of **US\$ 7.49** billion

Largest portfolio in transport sector

▶ Project implemented in **24** districts of Madhya Pradesh



रसिंहगढ़ 78 कि.मी.
मकसूदनगढ़ 102 कि.मी.
ब्यावरा 113 कि.मी.

PROJECT DESIGN

OBJECTIVES

To improve **connectivity** of the rural interior with the national and state highway networks, to boost **economic activity** in rural hinterland

COMPONENTS

One main component:
Civil works and equipment

IMPLEMENTING ARRANGEMENTS

Government of Madhya Pradesh main executing agency.
Madhya Pradesh Roads Development Corporation designed project implementing agency

FINANCING

Total project costs **US\$ 500 million**:
US\$ 350 sovereign loan by NDB and
US\$ 150 million GOMP counterpart contribution

IMPLEMENTATION PERIOD

Approved in November **2016**,
closed in March **2022**
(with one year extension)

EVALUATION OBJECTIVES, METHODOLOGY AND PROCESS

Objective:

- to assess and document results and generate lessons and recommendations for the future
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Methodology:

- Use of internationally recognized evaluation criteria with ratings with mix methods and triangulation techniques
- Collection and analysis of primary and secondary qualitative and quantitative data



MAIN FINDINGS: AREAS OF STRENGTH



MPMDRP objectives well aligned with Government policies and NDB General Strategies



Project achieved or surpassed key design targets (e.g., Kms of roads)



Good effectiveness and evidence of emerging impacts (e.g., in terms of improved incomes, etc)



Sustainability prospects are encouraging, also due to private sector engagement in maintenance



Environmental & social safeguards followed and financial management satisfactory



Strong performance of Government and the PIU

MAIN FINDINGS: AREAS IN NEED OF ATTENTION



Project not adequately contextualized within wider transport strategy of the State



Insufficient analytic work at design, which was also not guided by a country strategy



Choice of concrete over bitumen for roads not explicitly analyzed



Knowledge management, innovation and M&E did not receive adequate attention and resources



Insufficient project supervision and implementation support, and frequent changes in NDB lead office. No MTR conducted



Project efficiency was the weakest area of performance

KEY CONCLUSIONS



Overall,
the project achieved
satisfactory results

Improved connectivity
has contributed to
enhanced economic
and social activities



The relevant experience
of the executing agency
and PIU were determining
factors for project success



The private sector has
played a useful part in
implementation and
maintenance

Quality of design
and supervision and
implementation support
were insufficient



Project efficiency
was the **weakest**
performing area

RECOMMENDATIONS.....

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Develop a country strategy to guide the NDB-India partnership and programming for the future



Invest in strengthening technical quality of design and tighten design quality assurance processes



Conduct more robust supervision and implementation support, closely monitor follow-up to supervision recommendations, and regularly conduct MTRs



Pay more attention to knowledge management and policy engagement also as a means for scaling up impact



Further examine and clearly articulate the important role of the India regional office

RECOMMENDATIONS.....

Government of Madhya Pradesh



Prepare multimodal transport strategy/plan support effective connectivity



Preserve assets and strengthen road safety



Develop guidelines for road selection and ensure enforcement



**THANK
YOU**