

Investor Presentation

July 2020

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MiFID II product governance / Professional investors and ECPs only target market — Solely for the purposes of each manufacturer's product approval process, the target market assessment in respect of the Notes has led to the conclusion that: (i) the target market for the Notes is eligible counterparties and professional clients only, each as defined in Directive 2014/65/EC (as amended, "MiFID II"); and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Notes (a "distributor") should take into consideration the manufacturers' target market assessment; however, a distributor subject to MiFID II is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturers' target market assessment) and determining appropriate distribution channels.

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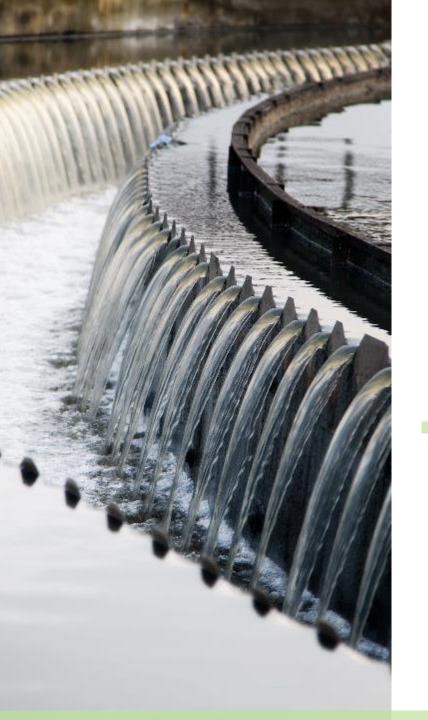
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OVERVIEW OF NDB

Who We Are

- NDB is a multilateral development bank established by BRICS¹ countries to mobilise resources for infrastructure and sustainable development projects
- The membership is open to members of the United **Nations**



HIGH CAPITALISATION

High level of initial authorised capital of US\$ 100bn with initial subscribed capital of US\$ 50bn and paid-in capital of US\$ 10bn² places NDB amongst the largest MDBs globally



CREDIT STRENGTHS

- AA+/AA+/AAA/AAA long-term international credit rating with stable outlook from S&P/Fitch/JCR³/ACRA⁴
- Conservative risk management and financial policies
- Sound governance structure, led by a highly experienced management team
- One of the highest ratios of paid-in capital to subscribed capital (20%) and one of the highest committed amongst all MDBs



DRIVING INNOVATION AND SUSTAINABILITY

- Support the development of financial markets in member states, provide financing in both local and hard currencies and apply country systems
- Sustainability is fundamental to the founding principles of NDB and overlays everything we do



FLEXIBILITY

Support of public and private projects through loans, guarantees, equity participation and other financial instruments

¹ Brazil, Russia, India, China and South Africa

² US\$ 7.2bn of paid-in capital has been received as at June 30, 2020

³ Japan Credit Rating Agency

⁴ Analytical Credit Rating Agency

Organising Principles and Distinguishing Features





Key institution in BRICS cooperative framework

- Established by BRICS to invest in infrastructure and sustainable development projects and promote financial cooperation among BRICS
- Central role in BRICS cooperative framework evident in strong political and financial support



Core mandate is infrastructure and sustainable development

NDB focuses on high quality, financially viable and environmentally friendly infrastructure projects



Lean operations, partnership with other development institutions

- Cooperation with global, regional and national development institutions is a core operating principle
- Enhances development impact of NDB operations and enables NDB to maintain a lean operating profile



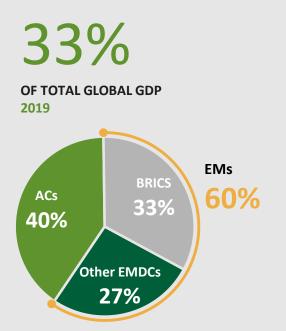
Full member support for maintaining a very strong financial profile

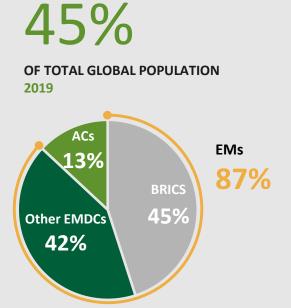
- Members fully committed to maintaining a very strong credit profile, equivalent to the strongest amongst NDB's peers
- Low leverage, rigorous project selection, conservative risk management policies and highly experienced management team are the key elements of NDB's business profile

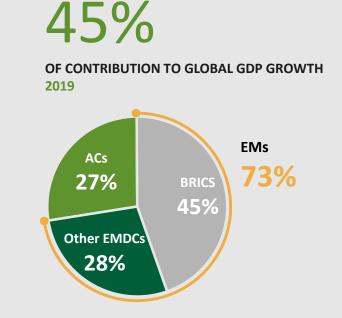
Uniquely Positioned Multilateral Lender



BRICS as a key driver of the world economy faces a growing need for investment in infrastructure

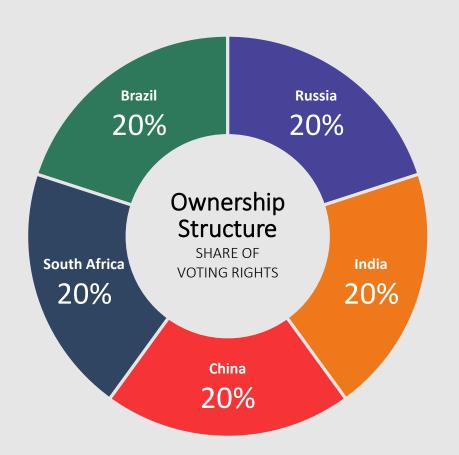






Strong Shareholder Support and Long-Term Commitment



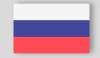


- One of the highest ratios of paid-in capital to subscribed capital (20%) and one of the highest committed amongst all MDBs
- High commitment of member countries to NDB represents their vested interest in the institution and a greater propensity to support NDB in times of distress
- Equal voting power amongst founding shareholders
- No member holds veto power
- Preferential treatment in member countries with extensive immunities, privileges and exemptions

Policy Mandate Represents a Concrete Avenue for BRICS Cooperation













November 14, 2019

Declaration of the Leaders of Brazil, Russia, India, China and South Africa at the 11th BRICS Summit, Brasília, Brazil

We note with appreciation the role of the New Development Bank (NDB) in infrastructure and sustainable development financing. We stress the need for enhanced efforts to build a strong, balanced and high-quality portfolio of projects. We also note with pride the 5th anniversary of the signing of the NDB's Articles of Agreement in Fortaleza, Brazil. <...> We welcome the opening of NDB Regional Offices and their activities in member countries. We welcome the establishment of the Americas Regional Office in São Paulo, along with its sub-office in Brasília, and look forward to the opening of the two remaining NDB Regional Offices in Russia and India in 2020. Building upon the core functions of the Bank's headquarters, its Regional Offices shall contribute to expanding its operations and striving for a more robust project portfolio for all member countries.

EXISTING COOPERATIVE FRAMEWORK

BRICS Contingent Reserve Arrangement (CRA)

BRICS Annual Summit

New Development Bank

Strategy for BRICS Economic Partnership BRICS Interbank Cooperation Mechanism

NDB Benefits from Strong and Tangible Stakeholder Support

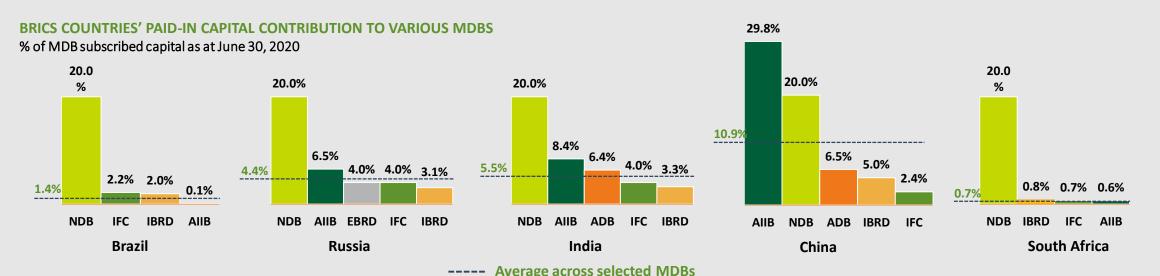


Preferred creditor status underpins preferential treatment on member countries' obligations to NDB

Articles of Agreement 31 (c)

To the extent necessary to carry out the purpose and functions of the Bank and subject to the provisions of this Agreement, all property and other assets of the bank shall be exempt from restrictions, regulations, controls and moratoria of any nature.

Member countries' commitment to NDB surpasses that to peer MDBs, representing their vested interest in the institution and a greater propensity to support NDB in times of distress



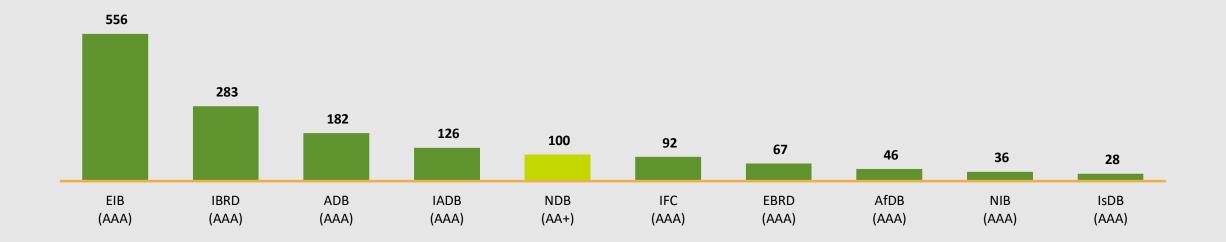
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Capital Endowment Places NDB Amongst the Largest MDBs Globally



With an initial authorized capital of US\$100bn, NDB is a significant resource for fostering development and increasing the economic competitiveness of its member countries

TOTAL ADJUSTED ASSETS SIZE OF PEERS VERSUS AUTHORIZED CAPITAL OF NDB US\$ bn



Key Milestones

from S&P/Fitch/JCR/ACRA

AA+/AA+/AAA/AAA international credit

AAA China domestic rating received from

rating with a stable outlook received

two leading Chinese rating agencies,

China Chengxin Credit Rating Co., Ltd.

and China Lianhe Credit Rating Co., Ltd.

- RMB Green Bond issued in China in July 2016
- RMB Bond Programme registered in China in January 2019 and the 1st offering placed in February 2019
- ZAR Bond Programme registered in South Africa in April 2019
- ECP Programme established in April 2019 and the 1st offering placed in May 2019
- RUB Bond Programme registered in Russia in November 2019
- **EMTN Bond Programme** established in December 2019 and the 1st offering placed in June 2020
- US\$ 7.2bn of paid-in capital has been received*

 Partnerships established with key global and national institutions, including EBRD, EIB, AIIB, EDB, IIB, CAF, the World Bank Group, ADB, etc.



- Agreement on the NDB signed in Fortaleza in July 2014 and entered into force in July 2015
- Headquarters Agreement with China and the MoU with the Shanghai Municipal People's Government signed in February 2016
- Key governance, operational and risk policies and procedures established covering all functional areas

- 57 investment projects in all member countries for a total approved amount of US\$ 18.6bn**
- Project Preparation Fund contribution agreements signed with Russia, India and China
- **General Strategy** for 2017-2021 approved

- Africa Regional Center launched in Johannesburg, South Africa in August 2017
- Terms, Conditions and Procedures for the Admission of New Member Countries approved
- Americas Regional Office established in Sao Paulo, Brazil in November 2019

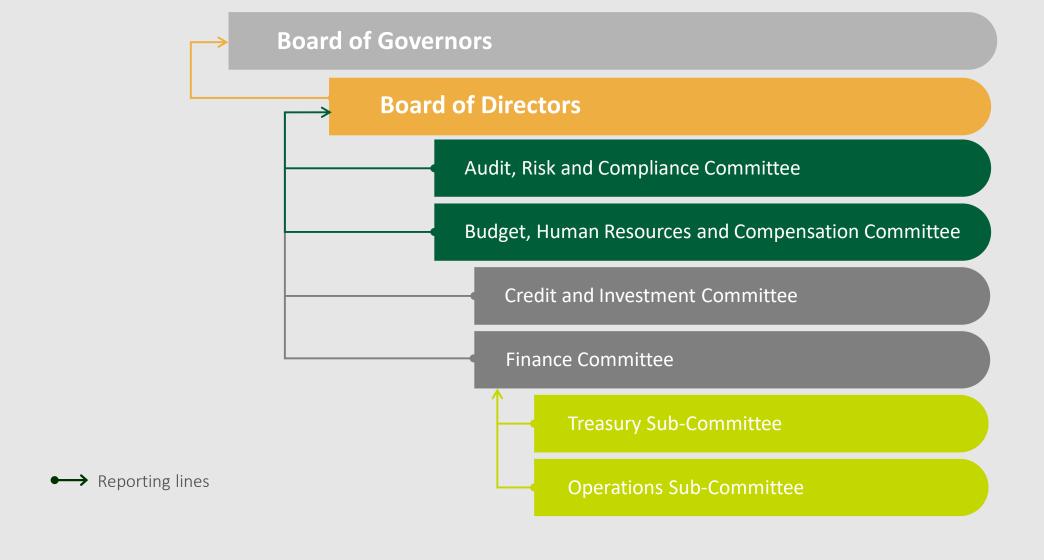
^{*} As at June 30, 2020. Paid-in capital of US\$ 10bn will arrive in 7 instalments, with the last payment due January 2022

^{**} As at June 30, 2020. List of all approved investment projects is available at: https://www.ndb.int/projects/list-of-all-projects/

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Governance Structure













Credit Strengths

Credit Strengths – Credit Ratings

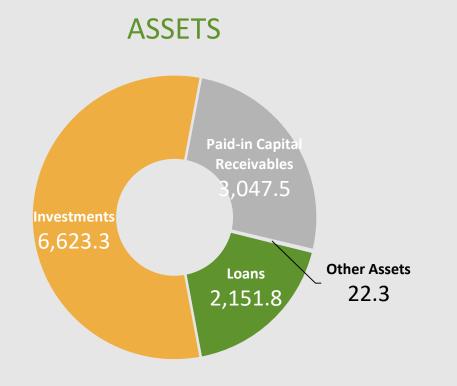


Rating Agency	Long-Term	Short-Term	Outlook	Rating Drivers
International Credit Ratings				 Robust and solid capitalisation endowed with subscribed paid-
S&P Global Ratings	AA+	A-1+	Stable	in capital and ample liquidity
Fitch Ratings	AA+	F1+	Stable	Strong ability of fund raising
Japan Credit Rating Agency	AAA		Stable	Extraordinary shareholders' support and commitmentSystemic importance to founding members
Analytical Credit Rating Agency	AAA		Stable	 Sound and prudent risk management, reflecting the bank's self-imposed prudential rules
Domestic Credit Ratings				 Very strong level of aggregated expertise and seniority of the
China Chengxin International Credit Rating	AAA		Stable	 bank's management team Rapid growth guaranteed by robust demand for financing of
China Lianhe Credit Rating	AAA		Stable	 infrastructure and sustainable development projects in member countries
Analytical Credit Rating Agency	AAA(RU)		Stable	Strong preferred creditor status

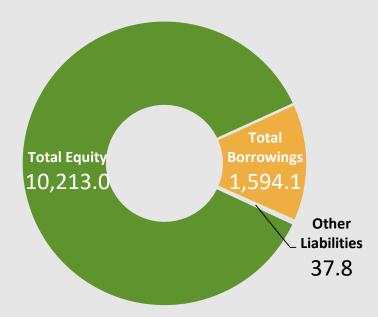
Highly Capitalised Institution

New Development Bank

- Highly-liquid balance sheet
- Extremely low leverage



LIABILITIES AND EQUITY



Source: NDB IFRS Financial Statements as at March 31, 2020

- 1. Numbers are presented in US\$ mn
- 2. Balance sheet total is US\$ 11,844.9mn
- 3. Investments, including cash and cash equivalents (US\$ 877.8mn), due from banks other than cash and cash equivalents (US\$ 5,699.6mn)

4. Total equity, including equity (US\$ 10,000.0mn), retained earnings (US\$ 280.5mn) minus other reserves (US\$ 67.5) 5. Total borrowings, including financial liabilities designated at fair value through profit and loss (US\$ 874.3mn) and note payables (US\$ 719.8mn)

Benchmarking to Peer Group



Strong capitalisation and high liquidity metrics in line with other AAA rated MDBs

	NDB	AIIB	ADB	AfDB	EBRD	EIB	IADB	IBRD	IFC
Credit Rating ¹	AA+	AAA	AAA	AAA	AAA	AAA	AAA	AAA	AAA
Total Assets (US\$ billion)	\$10	\$20	\$192	\$34	\$62	\$556	\$129	\$283	\$99
Total Adjusted Assets (US\$ billion)	\$6	\$15	\$192	\$34	\$62	\$556	\$129	\$283	\$99
Purpose Related Assets (US\$ billion)	\$1	\$1	\$114	\$21	\$29	\$438	\$93	\$195	\$38
Liquidity (%) ²	89%	91%	16%	37%	47%	18%	25%	29%	56%
Leverage (x) ³	0.1x	N.A.	1.8x	3.3x	3.0x	6.0x	2.8x	5.5x	2.0x
Total Comprehensive Income (US\$ million)	\$166	\$300	\$904	\$3	\$157	\$2,683	\$763	(\$331)	\$(44)

Source: S&P Global Ratings "Supranationals Special Edition October 2019" based on Annual **Audited Financial** Statements of each institution as at 31 December 2018, except for IFC and IBRD, where Annual Audited Financial Statements as at 30 June 2019 1. S&P long-term issuer credit rating 2. Liquidity = Liquid Assets / Adjusted Total Assets 3. Leverage = Gross Debt / Adjusted Common Equity









3 INVESTMENT ACTIVITIES

Support for Infrastructure and Sustainable Development

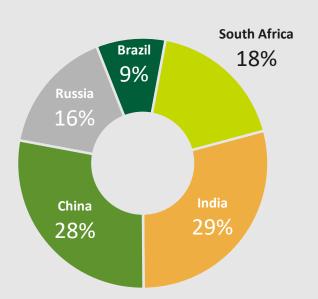


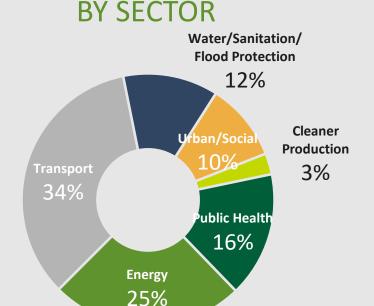
Development of sustainable infrastructure, being one of the key priorities for emerging economies in the coming decades, is the core focus of NDB's operations

NDB Board of Directors approved 57 projects in all member countries for a total amount of US\$ 18.6bn*

74% of the total amount of approved projects are denominated in hard currencies, 26% in local currencies of member countries

BY COUNTRY





National Financial Intermediaries 6% **Equity** Investment Non-1% Sovereign/Sovereignguaranteed 83%

BY TYPF

Note: Loans are classified by total loan notional, in approximate US\$ terms

^{*} As at June 30, 2020. List of all approved investment projects is available at: https://www.ndb.int/projects/list-of-all-projects/

Response to COVID-19 Outbreak



NDB targets the provision of up to a total of US\$ 10bn in crisis-related assistance including health and social safety expenditures, as well as supporting member states' economic recovery

Highlights of Emergency Assistance Programs to India, China and South Africa in Combating COVID-19

	India	China	South Africa
Sector	Public Health	Public Health	Public Health
Board Approval Date	April 30, 2019	March 19, 2020	June 19, 2020
Project Amount ¹	US\$ 1bn	CNY 7bn (~US\$ 1bn)	US\$ 1bn
Implementation Agency	Department of Economic Affairs, Ministry of Finance, Government of India	Hubei Provincial Government, Guangdong Provincial Government and Henan Provincial Government	National Department of Health and Department of Social Development, the Government of South Africa
Objective	The Program will support the Government of India in its efforts to contain the spread of the virus and reduce human, social and economic losses	The objective of the Program is to provide an emergency assistance to China in combating the outbreak of COVID-19, through fiscal support to key stakeholders, at the national level, the provincial levels of the three provinces, and the municipal levels within the provinces	The objective of the Program is to assist the Government of South Africa in its efforts to combat the outbreak of COVID-19, minimize the loss of human life, and reduce social and economic losses

Rigorous Project Appraisal



NDB aims to structure, negotiate, review and approve loans within a period of 6 months without compromising on its risk management standards and credit quality



Project identification

Project concept preparation

Project design and appraisal

Post-appraisal internal review process

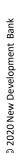
Loan negotiations

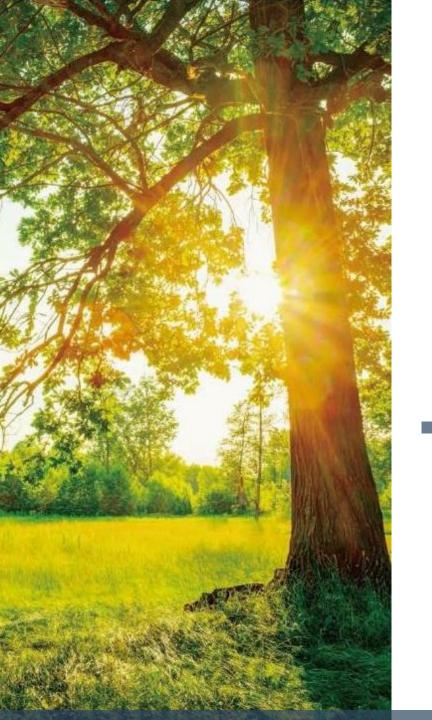
Project approval

Project implementation, disbursement and monitoring

- Environmental, social and developmental analysis
- Thorough screening and approval requirements
- Credit risk analysis and appraisal
- Screening/review from legal perspective
- Compliance, environmental, anti-money laundering and counter terrorism management checks







New Development Bank

ENVIRONMENTAL AND SOCIAL COMMITMENT



Sustainability remains the bedrock of our mission and the work we do. To my mind, sustainability is not rigid or immutable, rather, it is fluid and adaptive.

K.V. Kamath

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Key Elements of NDB's Environmental and Social Responsibility



Sustainability is fundamental to the founding principles of NDB and overlays everything we do

- **Environmental and Social Framework**
 - **Environmental and Social Policy**
 - Environmental and Social Exclusion List
 - Environmental and Social Standards

- Ensures environmental and social soundness and sustainability of operations and support the integration of environmental and social considerations into the operation decision-making process
- Manages environmental and social risks and impacts in projects
- Manages operational and reputational risks of NDB and its stakeholders
- Mainstreams environmental and social considerations into decision-making processes of all parties
- Encourages the international good environmental and social practices in its operations and in doing so strengthen the country systems

Environmental and Social Guideline

Guides NDB operations and sets the requirements to the borrowers to implement projects in environmentally and socially sustainable manner

- Sustainable Financing Policy Framework
- Describes the NDB principles in governing the use and management of the proceeds of green, social and sustainability bonds and other debt instruments

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Development

Environmental and Social Framework Underpins NDB's Operations

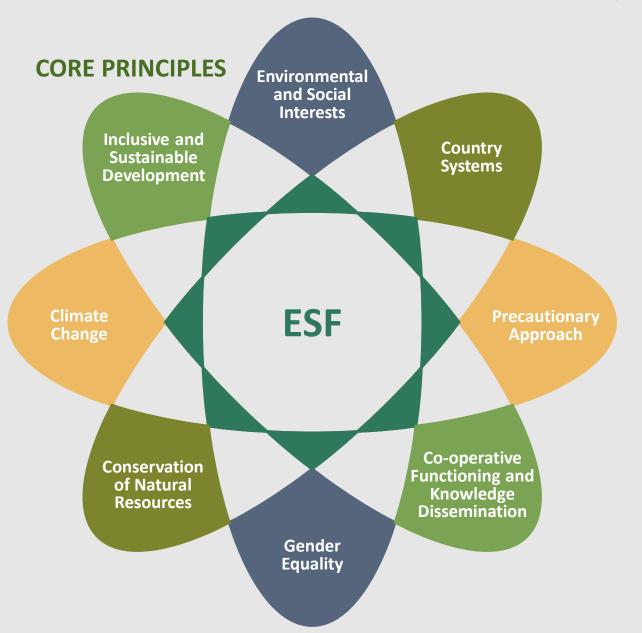


ENVIRONMENTAL AND SOCIAL POLICY REQUIREMENTS

- Screening and Categorization
- Environmental and Social Assessment and Management Plans
- Public Consultation
- Transparency and Information Disclosure
- Monitoring and Reporting
- Grievance Redressal Mechanisms

ENVIRONMENTAL AND SOCIAL STANDARDS

- Environmental and Social Assessment
- Involuntary Resettlement
- Indigenous Peoples





New Development Bank





ACTIVITIES

BORROWING

Bank

Funding Strategy



Diversification of funding portfolio in by currency, tenor and type of interest rate



Access to international capital markets



Domestic borrowing programmes in BRICS



Regular issuances



Benchmark size transactions



Focus on Green and Sustainability financing instruments

Established Borrowing Programmes	Size
International	
EMTN Programme (Reg S)	US\$ 50bn
ECP Programme	US\$ 2bn
Domestic	
RUB bond Programme	RUB 100bn (~US\$ 1.5bn)
CNY bond Programme	CNY 10bn (~US\$ 1.5bn)
ZAR bond Programme	ZAR 10bn (~US\$ 700mn)

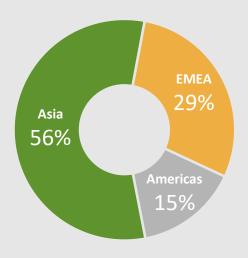
Case Study: 2020 Inaugural US\$ 1.5bn 3-year Covid Response Bond

Highlights of the NDB Covid Response Bond

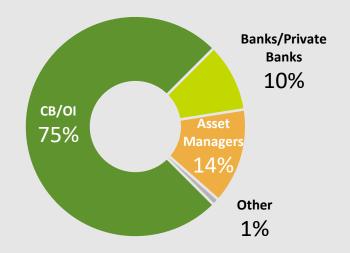
Format	RegS (Registered Form)
Size	US\$ 1.5bn
Pricing	June 16 th , 2020
Settlement	June 23 rd , 2020 (T+5)
Maturity	June 23 rd , 2023
Coupon	0.625%
Issue Spread	Mid Swaps +38bps UST +43bps
Joint Lead Managers	CITI, CACIB, GSI, HSBC, JPM

- Priced inaugural RegS US\$ 1.5bn 3-year Covid Response Bond at mid swaps +38bps
 equivalent to UST +43bps, which is 7bps tighter than initial price thoughts
- The transaction generated high-quality investor support, with orders in excess of US\$ 2.1bn and strong participation from central banks and official institutions, which took 75% of allocations
- The transaction was well-diversified in terms of geography, with investors in Asia taking 56% of allocations, followed by EMEA (29%) and the Americas (15%)
- The net proceeds from the sale of the Notes will be used as general corporate resources of the Issuer and will be used to finance sustainable development activities in the Issuer's member states. Such financing transactions will be largely focused on emergency support loans to the Issuer's member countries to fight the COVID-19 outbreak

GEOGRAPHIC DISTRIBUTION



INVESTOR TYPE DISTRIBUTION



Case Study: Inaugural CNY 3bn Green Bond in China



Highlights of the Inaugural Green Bond Issuance

Instrument	Senior Unsecured Green Financial Bond
Listing	China Interbank Bond Market
Pricing	July 13 th , 2016
Settlement	July 19 th , 2016
Tenor	5-year
Maturity	July 19 th , 2021
Size	CNY 3bn (~US\$ 450mn) ¹
Coupon	3.07%
Joint Lead Underwriters	BOC, ICBC, CCB, CDB, HSBC, SCB

- First time an international financial institution issued a green financial bond in the China Interbank Bond Market
- Rated AAA by leading domestic rating agencies in China
- Final order-book was more than 3x oversubscribed
- More than 30 investors participated in the bidding process
- The proceeds are used for "Green" infrastructure and sustainable development projects
- Independent certification agency (EY) provided assurance to confirm that the bond meets the criteria of ICMA Green Bond Principles and the Green Bond regulations in China² to be qualified as "Green"

Selected Projects for the Use of Proceeds from the inaugural Green Bond



- > Lingang Distributed Solar Power Project in Shanghai, China
- 100 MW solar rooftop PV and avoided 73,000t CO₂/year
- > Putian Pinghai Bay Offshore Wind Power Project in Fujian, China
 - 700 MW offshore wind power and avoided 869,900t CO₂/year



- > Renewable Energy Projects and Associated Transmission in Brazil
 - 600 MW renewable energy and avoided 1,000,000t CO₂/year
- Petrobras Environmental Protection Project in Brazil
- harmful emissions significantly reduced, water and soil contamination avoided



- > Hydroelectric Power Project in Karelia, Russia
 - 50 MW renewable energy and avoided 48,000t CO₂/year

^{1.} At the exchange rate at the time of issuance

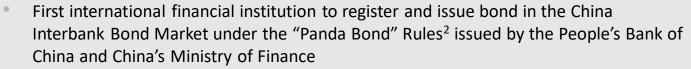
^{2.} The Issuance of Green Financial Bonds in the National Inter-bank Bond Market (Letter [2015] No. 39) and the Green Financial Bond Endorsed Project Catalogue (2015) published by the People's Bank of China

Case Study: 2019 CNY 3bn Dual-Tranche Transaction in China

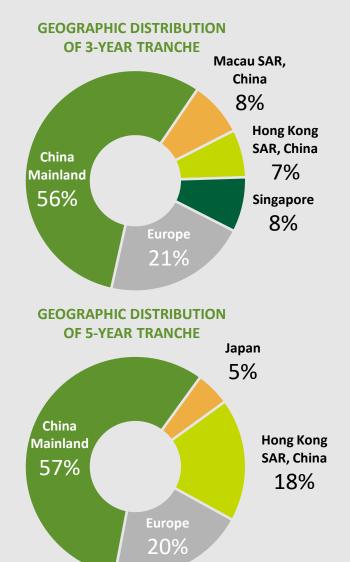


- January 2019 CNY 10bn bond Programme registered
- February 2019 3-year CNY 2bn and 5-year CNY 1bn bonds issued

Instrument	Senior Unsecured					
Listing	China Interbank Bond Market	China Interbank Bond Market				
Pricing	February 25 th , 2019	February 25 th , 2019				
Settlement	February 26 th , 2019					
Joint Lead Underwriters	ICBC, BOC, ABC, CCB					
Tenor	3-year 5-year					
Maturity	February 26 th , 2022 February 26 th , 2024					
Size ¹	CNY 2bn (~US\$ 300mn) CNY 1bn (~US\$ 150mn)					
Coupon	3.00%	3.32%				



- Final order-book was more than 3x oversubscribed
- More than 20 investors from domestic state-owned, joint-venture and rural banks, fund companies, securities companies, foreign banks and sovereign funds participated in the bidding process



^{1.} At the exchange rate at the time of issuance

^{2.} Interim Measures for the Administration of Bond Issuance by Overseas Institutions in the National Interbank Bond Market under the People's Bank of China and Ministry of Finance Announcement [2018] No. 16 issued on September 25, 2018

Case Study: 2020 CNY 5bn Coronavirus Combating Bond in China

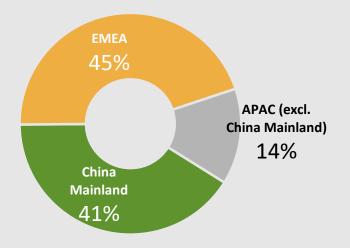


Highlights of the NDB Coronavirus Combating Bond

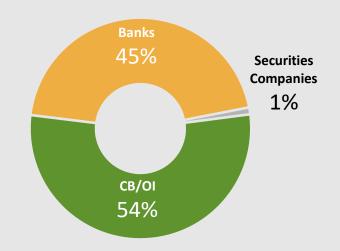
Instrument	Senior Unsecured
Listing	China Interbank Bond Market
Pricing	April 1-2 nd , 2020
Settlement	April 3 rd , 2020
Joint Lead Underwriters	ICBC, BOC, ABC, CCB
Tenor	3-year
Maturity	April 3 rd , 2023
Size ¹	CNY 5bn (~US\$ 700mn)
Coupon	2.43%

- Largest ever "Panda Bond" issued by international financial institution (IFI) in the China Interbank Bond Market to date as well as the first Coronavirus Combating Bond issued by IFI in China
- Final orderbook was more than 3x oversubscribed and reached CNY 15bn
- More than 20 investors participated in the transaction, showing broad diversification by geography and type despite volatile market conditions
- The proceeds of the NDB Coronavirus Combating Bond will be fully used to fund the NDB CNY 7 billion Emergency Assistance Program Loan to the People's Republic of China

GEOGRAPHIC DISTRIBUTION



INVESTOR TYPE DISTRIBUTION











FINANCIAL SUMMARY

Key Financial Metrics



Statement of Comprehensive Income (US\$ mn)	Jan 1, 2020–Mar 31, 2020	Jan 1, 2019–Dec 31, 2019	Jan 1, 2018–Dec 31, 2018	Jan 1, 2017-Dec 31, 2017	Strong NII growth driven by
Net interest income	47.7	197.7	109.8	49.8	capital contributions
Net Fee income ¹	0.9	1.6	0.4	0	received from members
Net gains/(losses) on financial instruments ²	14.3	21.9	7.8	1.3	received from members
Staff costs and other operating expenses ³	(11.6)	(51.3)	(37.2)	(26.0)	In keeping to NDB's
Impairment provisions	(10.3)	(2.1)	(3.8)	(O)	operating principles as a
Foreign exchange gains / (losses)	(18.3)	(17.4)	(5.0)	5.8	lean organisation,
Operating profit	22.7	150.5	72.0	30.9	- administrative expenses are
Unwinding of interest on paid-in capital receivables	13.6	72.4	93.8	127.2	expected to be kept low
Total comprehensive income	36.3	222.9	165.9	158.0	expected to be kept low
Statement of Financial Position (US\$ mn)	As at Mar 31, 2020	As at Dec 31, 2019	As at Dec 31, 2018	As at Dec 31, 2017	Credit exposure arising
Assets					from investments due from
Cash and cash equivalents	877.8	1,023.5	123.0	1,019.9	banks are rated at senior
Due from banks other than cash and cash equivalents	5,699.6	5,494.8	4,800.6	3,212.4	investment grade
Derivative financial assets	17.8	5.4	0.7	+	ilivestillellt glade
Debt instruments measured at amortised cost	45.9	33.8	-	-	Financial liabilities relates
Loans and advances	2,151.8	1,544.9	628.1	23.9	to NDB's 5-year green
Paid-in capital receivables	3,047.5	3,713.5	4,846.8	5,933.4	bond and panda bond
Other assets ⁴	4.6	4.6	3.3	34.6	issued in Q1 2019
Total assets	11,844.9	11,820.6	10,402.4	10,224.1	133ded 111 Q1 2019
Liabilities					
Derivative financial liabilities	11.2	12.2	6.4	3.3	Note payables relates to
Financial liabilities ⁵	874.3	882.8	443.8	449.4	NDB's ECPs issued in 2019
Borrowings	-	110.1	-	-	
Note payables	719.8	623.3	-	-	_
Other liabilities ⁶	26.6	21.0	7.4	2.8	Total capital contributions
Total liabilities	1,631.9	1,649.2	457.6	455.5	received and paid-in
Equity					capital receivables due
Paid-in capital	10,000.0	10,000.0	10,000.0	10,000.0	<u> </u>
Other reserves	(67.5)	(86.5)	(162.4)	(266.7)	Difference between the
Retained earnings	280.5	257.8	107.3	35.3	present value and the
Total equity	10,213.0	10,171.3	9,944.9	9,768.6	nominal value of
Total equity and liabilities	11,844.9	11,820.6	10,402.4	10,224.1	outstanding paid-in capital

4. Other assets, including property and equipment, intangible assets and right-of-use assets

6. Other liabilities, including contract liabilities and lease liabilities

Source: NDB Audited IFRS Financial Statements. Note: Figures may not tally due to rounding differences

- 1. Net fee income, including other operating income
- 2. Net gains/(losses) on financial instruments at fair value through profit or loss
- 3. Staff costs and other operating expenses, including other income

^{5.} Financial liabilities designated at fair value through profit or loss







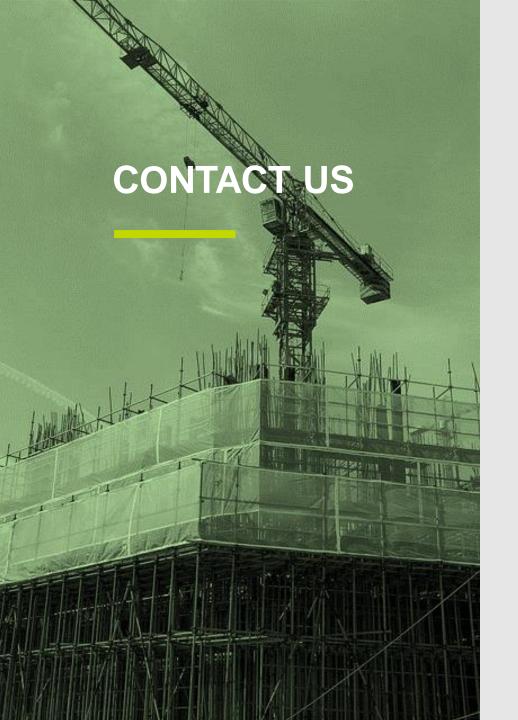
ANNEXURE

NDB in International and Domestic Markets



Established Borrowing Programmes	Established	Size	Validity of the Programme	Tenor of Bonds/Papers	Listing	Governing Law	Lead- Managers/Arr angers	Dealers
International								
EMTN Programme (Reg S)	December 2019	US\$ 50bn	Unlimited	No restriction	Euronext Dublin-Irish Stock Exchange (ISE)	English law	HSBC	
ECP Programme	April 2019	US\$ 2bn	Unlimited	364 days		English law	Citigroup	Citigroup, Barclays, Goldman Sachs, JPMorgan, BRED Banque Populaire
Domestic								
RUB bond Programme	November 2019	RUB 100bn (~US\$ 1.5bn)	Unlimited	Up to 20 years	Moscow Exchange (MOEX)	Laws of Russia	Gazprombank, Rosbank (SocGen Group)	
CNY bond Programme	January 2019	CNY 10bn (~US\$ 1.5bn)	January 2021	No restriction	China Interbank Bond Market	Laws of China	ICBC, BOC, ABC, CCB	
ZAR bond Programme*	April 2019	ZAR 10bn (~US\$ 700mn)	Unlimited	No restriction	Johannesburg Stock Exchange (JSE)	Laws of South Africa	Standard Bank of South Africa, Absa Bank (co- arranger)	Absa Bank, Nedbank, FirstRand Bank, Standard Bank of South Africa







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